



Integral Research and Innovation (Transformation and Innovation)

Ronnie Lessem, Alexander Schieffer

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The core question underlying integral research and innovation is: 'How can social research be turned into social or indeed 'integral' innovation?' Complementing their acclaimed "Transformation Management", this second book in the "Transformation and Innovation Series" explains how the knowledge creation that underpins transformative processes occurs. The authors show how research has to be transformative, rather than just informative if it is to contribute usefully to building integrated and sustainable enterprises. At a time when business practitioners and others responsible for organizational development are desperate for usable knowledge the authors contend that social science research is failing to support business and management generally. Instead, academic researchers engage in esoteric arguments about research methodology which do not contribute usefully to the resolution of real world problems. Drawing on their experience of environments where researchers and practitioners do engage constructively, resulting in research that is active, participative, and genuinely innovative, Professor Lessem and Dr. Schieffer are in territory that is far beyond that covered by standard works on research methodology. This is a book not just for academics and researchers wanting to make a meaningful contribution, but also for reflective practitioners from the corporate organizational, and consultancy based worlds who operate in the area of interface between business and management, education, learning, and society, and who need to know how research can be used to make a real difference.

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